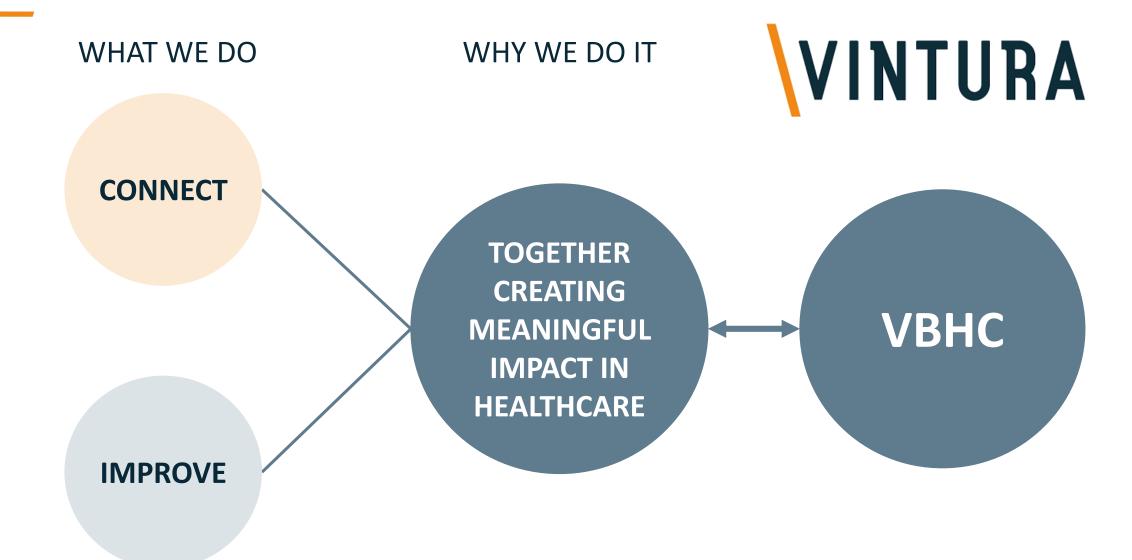


Vintura is committed to making VBHC happen

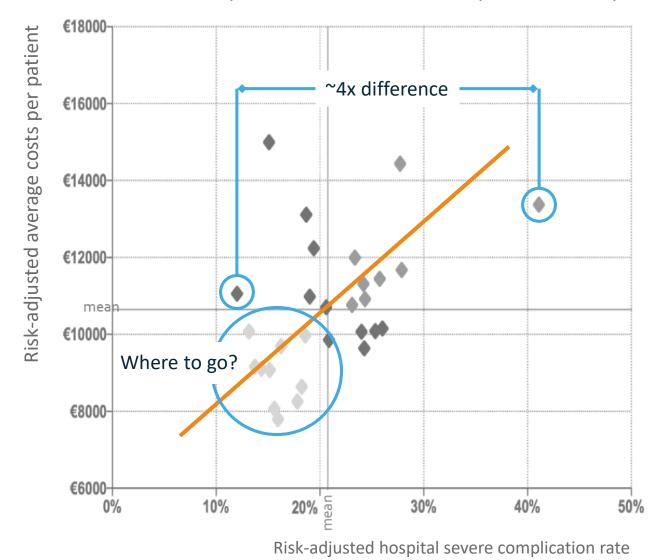




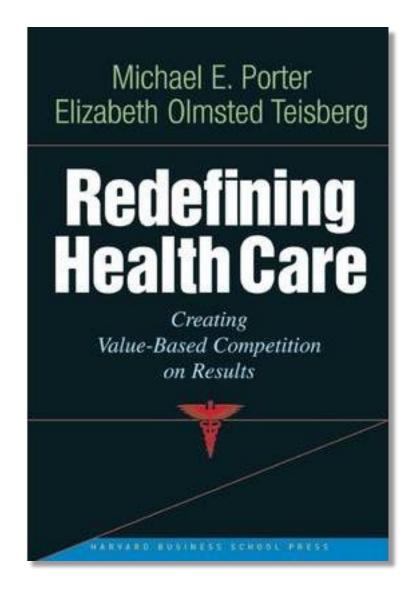


Do we accept these huge variations in quality and costs in healthcare? And even more important, allow the lack of transparency ...

Colorectal cancer care performance across multiple Dutch hospitals



VBHC can provide the solution ...

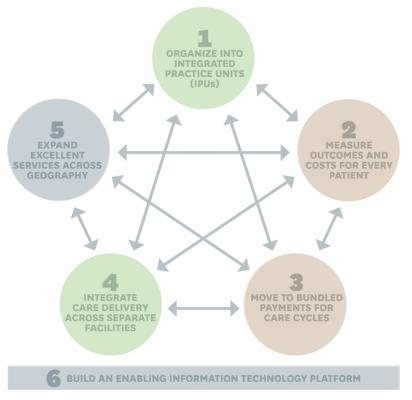


M.E. Porter et al.
Redefining Health Care
Harvard Business School Press, 2006

But we are a slowly moving industry, why?



VBHC is perceived as a big and conceptual goal ... So let's break it down



The Value Agenda¹

= Integration of healthcare

= Enablers for improvement

Measure outcomes and costs for every patient

Move to bundled payments for care cycles

Organize into integrated practice units (IPUs)

Integrate care delivery across separate facilities

Expand excellent services across geography

Build an enabling information technology platform

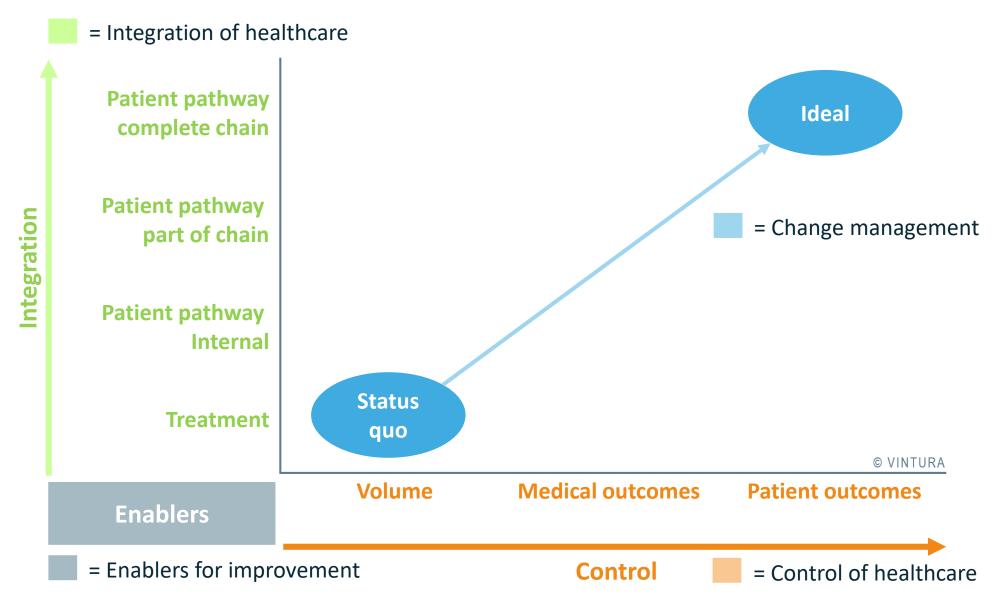
Managing the change towards VBHC



= Change management

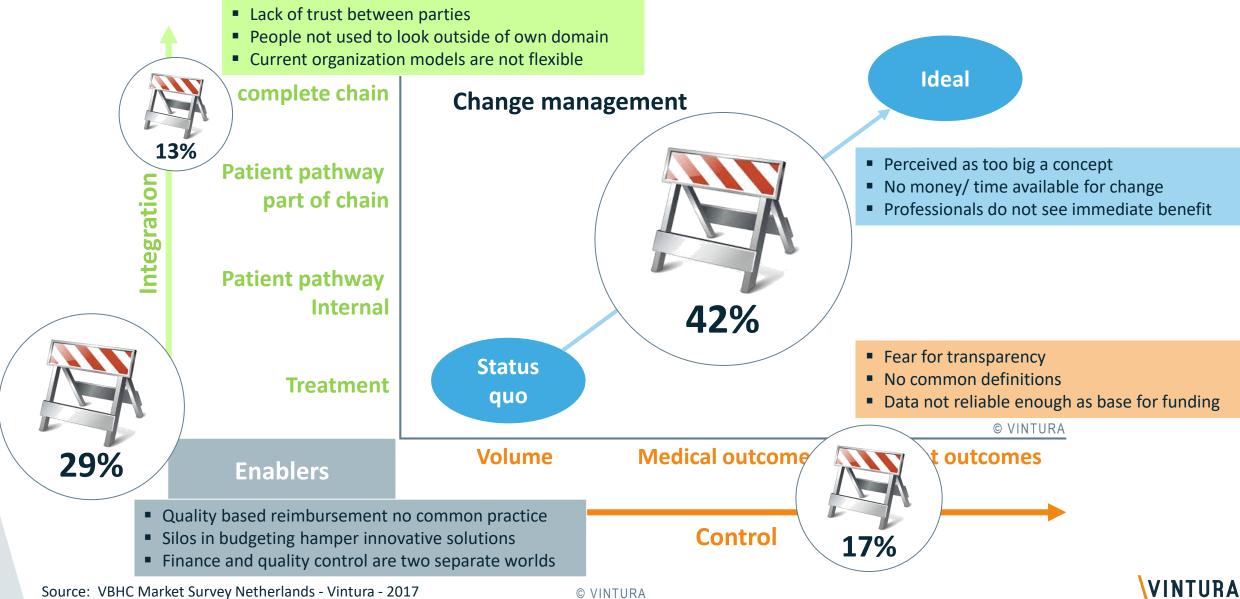
¹⁾ Source: M.E. Porter et al. The strategy that will fix health care. Harvard Business Review 2013

VBHC is perceived as a big and conceptual goal ... So let's break it down



Overview of perceived hurdles:

Stakeholders perceive change management as the biggest hurdle



8

Moving from the status quo to the ideal situation is a big step You cannot jump to the peak of the mountain ...

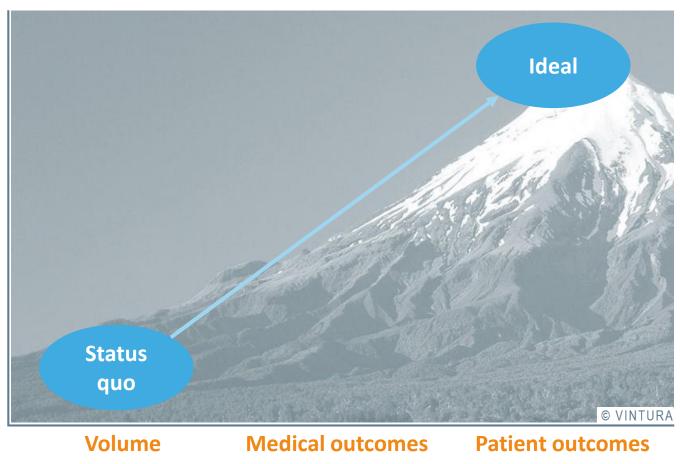
Integration

Patient pathway complete chain

Patient pathway part of chain

Patient pathway Internal

Treatment



Control

Start with taking targeted steps ... Improving, learning and getting stronger on the way

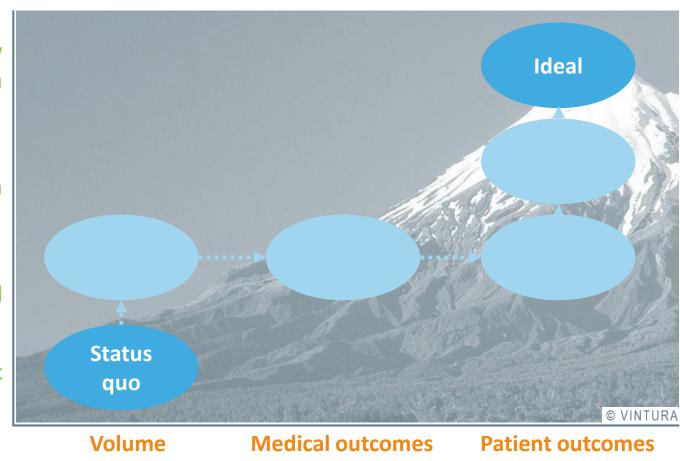
Integration

Patient pathway complete chain

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Treatment

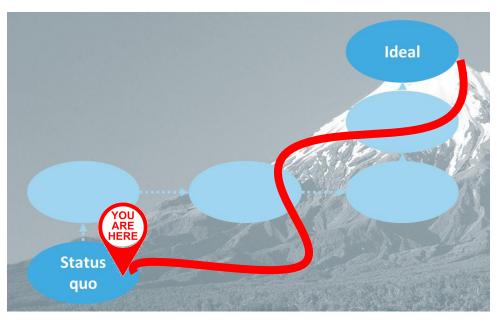


Control

In defining your journey deciding your first step is critical ...

Where to focus?

- Which disease areas?
 - High societal burden
 - Disease complexity
 - Chronic
 - Ability to plan
 - ICHOM-set available
 - Strategic fit
 - Momentum



What is our initial scope?

- Outcomes measurement, integrated care or both?
- Current structure, care center or integrated practice units?
- Within own organization or already across healthcare chain?
- Which functions and stakeholders to involve?

And last but not least, what is our overall ambition?

- What is our long-term aim?
- What does our peak of the mountain look like?
- What are our core roles as stakeholders?



Some healthcare providers already started their journey

Zilveren **Patient pathway** Kruis complete chain Geboortezorg **ParC Patient pathway** Integration part of chain UMC St Radboud Blauwe zorg ("1,5 line") **Erasmus MC Patient pathway** What can we learn? Internal **Treatment** © VINTURA **Volume Medical outcomes Patient outcomes Control**



Lead the change



Start with patient



© VINTURA

Empower the enthusiasts



Drop your ego



Embrace value mindset





Collaborate, collaborate, collaborate based on clear roles

Patients: Contributor

- Tell which outcomes matter
- \ Test ideas
- Suggest improvements

Health insurers: Catalyzer

- Install value-based contracting
- \ Co-finance the change
- Promote benchmarking



HCP: Initiator and driver

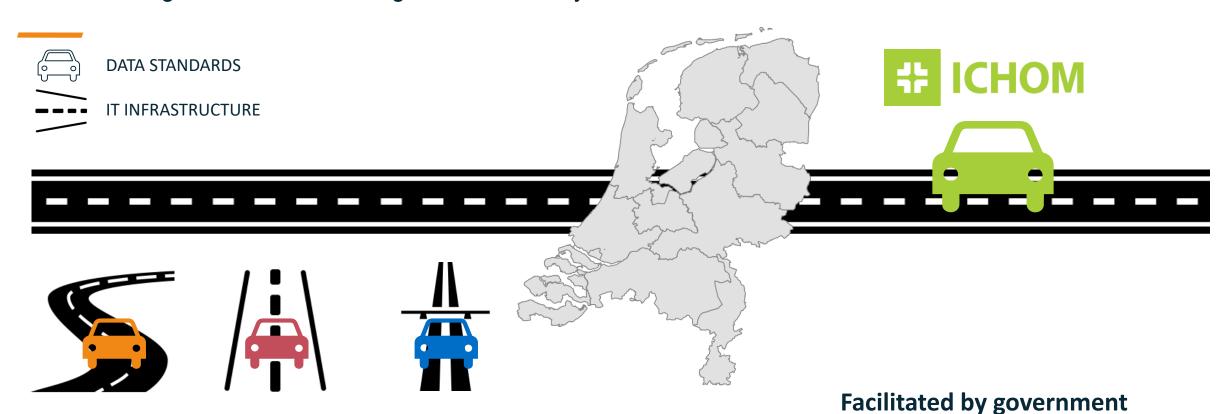
- Measure outcomes & costs
- \ Implement continuous improvement cycles
- \ Share best-practices

Industry: Partner

- Innovate care pathway
- Support RWE measurement
- Provide disease expertise



Avoid fragmentation, align nationally



© VINTURA

Driven by local ownership & passion

Individual definitions and standards Local IT infrastructure Local cooperation Local transparency



Common definitions and standards Enabling national IT infrastructure National best practice sharing National transparency

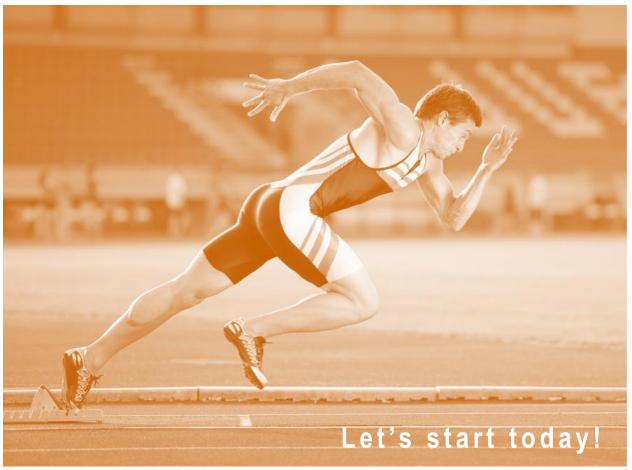




And last but not least ...

We are in a frontrunner position, let's set the example in Europe and beyond!

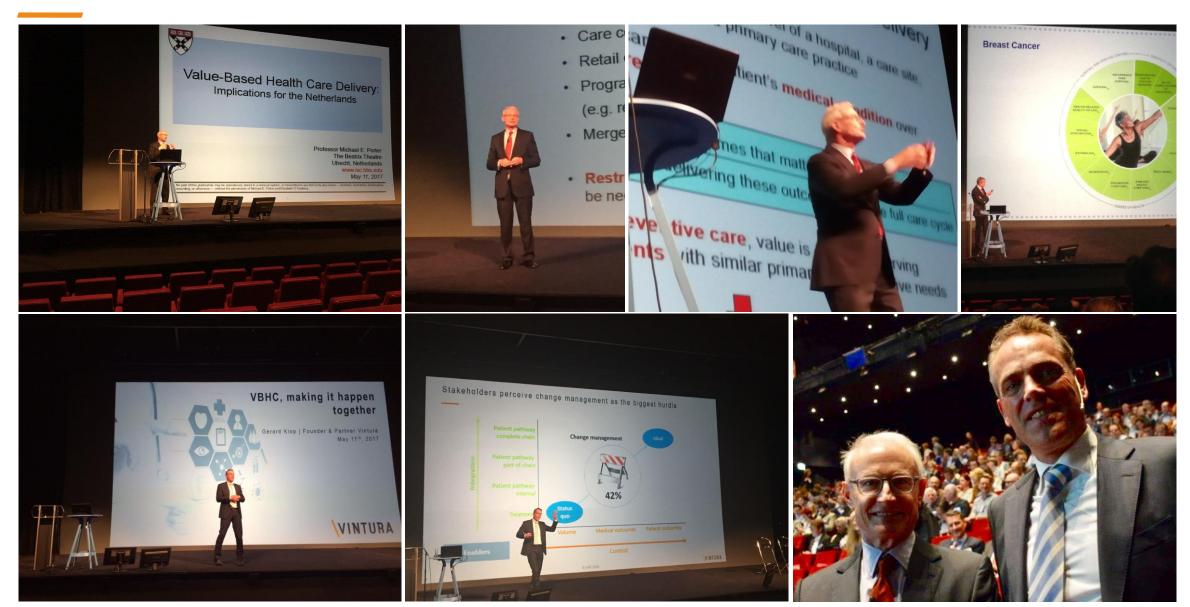








Impressions of VBHC Congress - DigitaleZorg.nl - 11 May 2017







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